

CAMPBELL SOUP COMPANY
CONSOLIDATED STATEMENTS OF EARNINGS (unaudited)
(millions, except per share amounts)

	Three Months Ended	
	April 26, 2020	April 28, 2019
Net sales	\$ 2,238	\$ 1,953
Costs and expenses		
Cost of products sold	1,466	1,298
Marketing and selling expenses	239	215
Administrative expenses	154	150
Research and development expenses	25	23
Other expenses / (income)	81	20
Restructuring charges	—	2
Total costs and expenses	1,965	1,708
Earnings before interest and taxes	273	245
Interest, net	55	89
Earnings before taxes	218	156
Taxes on earnings	52	33
Earnings from continuing operations	166	123
Earnings (loss) from discontinued operations	2	(39)
Net earnings	168	84
Net loss attributable to noncontrolling interests	—	—
Net earnings attributable to Campbell Soup Company	\$ 168	\$ 84
Per share - basic		
Earnings from continuing operations attributable to Campbell Soup Company	\$.55	\$.41
Earnings (loss) from discontinued operations	.01	(.13)
Net earnings attributable to Campbell Soup Company	\$.56	\$.28
Weighted average shares outstanding - basic	302	301
Per share - assuming dilution		
Earnings from continuing operations attributable to Campbell Soup Company	\$.55	\$.41
Earnings (loss) from discontinued operations	.01	(.13)
Net earnings attributable to Campbell Soup Company*	\$.55	\$.28
Weighted average shares outstanding - assuming dilution	304	302

*The sum of individual per share amounts may not add due to rounding.

CONSOLIDATED STATEMENTS OF EARNINGS (unaudited)
(millions, except per share amounts)

	Nine Months Ended	
	April 26, 2020	April 28, 2019
Net sales	\$ 6,583	\$ 6,327
Costs and expenses		
Cost of products sold	4,331	4,240
Marketing and selling expenses	682	647
Administrative expenses	436	444
Research and development expenses	69	66
Other expenses / (income)	115	12
Restructuring charges	10	22
Total costs and expenses	5,643	5,431
Earnings before interest and taxes	940	896
Interest, net	281	270
Earnings before taxes	659	626
Taxes on earnings	153	147
Earnings from continuing operations	506	479
Earnings (loss) from discontinued operations	1,036	(260)
Net earnings	1,542	219
Net loss attributable to noncontrolling interests	—	—
Net earnings attributable to Campbell Soup Company	\$ 1,542	\$ 219
Per share - basic		
Earnings from continuing operations attributable to Campbell Soup Company	\$ 1.68	\$ 1.59
Earnings (loss) from discontinued operations	3.43	(.86)
Net earnings attributable to Campbell Soup Company	\$ 5.11	\$.73
Weighted average shares outstanding - basic	302	301
Per share - assuming dilution		
Earnings from continuing operations attributable to Campbell Soup Company	\$ 1.66	\$ 1.59
Earnings (loss) from discontinued operations	3.41	(.86)
Net earnings attributable to Campbell Soup Company	\$ 5.07	\$.73
Weighted average shares outstanding - assuming dilution	304	302

CAMPBELL SOUP COMPANY
CONSOLIDATED SUPPLEMENTAL SCHEDULE OF SALES AND EARNINGS (unaudited)
(millions, except per share amounts)

	<u>Three Months Ended</u>		Percent Change
	<u>April 26, 2020</u>	April 28, 2019	
<u>Sales</u>			
Contributions:			
Meals & Beverages	\$ 1,210	\$ 1,006	20%
Snacks	1,028	947	9%
Total sales	<u>\$ 2,238</u>	<u>\$ 1,953</u>	15%
<u>Earnings</u>			
Contributions:			
Meals & Beverages	\$ 275	\$ 204	35%
Snacks	154	129	19%
Total operating earnings	429	333	29%
Corporate	(156)	(86)	
Restructuring charges	—	(2)	
Earnings before interest and taxes	273	245	11%
Interest, net	55	89	
Taxes on earnings	52	33	
Earnings from continuing operations	166	123	
Earnings (loss) from discontinued operations	2	(39)	
Net earnings	168	84	100%
Net loss attributable to noncontrolling interests	—	—	
Net earnings attributable to Campbell Soup Company	<u>\$ 168</u>	<u>\$ 84</u>	100%
Per share - assuming dilution			
Earnings from continuing operations attributable to Campbell Soup Company	\$.55	\$.41	
Earnings (loss) from discontinued operations	.01	(.13)	
Net earnings attributable to Campbell Soup Company*	<u>\$.55</u>	<u>\$.28</u>	96%

*The sum of individual per share amounts may not add due to rounding.

Beginning in fiscal 2020, the business in Latin America is managed as part of the Snacks segment. In fiscal 2019, the business in Latin America was managed as part of the Meals & Beverages segment.

On June 16, 2019, the company sold its Bolthouse Farms business. In the third quarter of fiscal 2019, the company also sold its refrigerated soup plant and its Garden Fresh Gourmet business. Beginning in the third quarter of fiscal 2019, the results of these businesses were reported as discontinued operations. The businesses were historically included in the Campbell Fresh segment. A portion of the U.S. refrigerated soup business was retained and is reported as part of foodservice in Meals & Beverages.

On September 23, 2019, the company sold the Kelsen Group; and on December 23, 2019, the company sold its Arnott's business and certain other international operations. Beginning in the fourth quarter of fiscal 2019, the results of these businesses were reported as discontinued operations. The businesses were historically included in the Snacks segment.

Prior periods have been adjusted retrospectively to reflect these changes.

CAMPBELL SOUP COMPANY
CONSOLIDATED SUPPLEMENTAL SCHEDULE OF SALES AND EARNINGS (unaudited)
(millions, except per share amounts)

	<u>Nine Months Ended</u>		Percent Change
	<u>April 26, 2020</u>	April 28, 2019	
<u>Sales</u>			
Contributions:			
Meals & Beverages	\$ 3,628	\$ 3,457	5%
Snacks	2,955	2,869	3%
Corporate	—	1	n/m
Total sales	<u>\$ 6,583</u>	<u>\$ 6,327</u>	4%
<u>Earnings</u>			
Contributions:			
Meals & Beverages	\$ 799	747	7%
Snacks	415	386	8%
Total operating earnings	1,214	1,133	7%
Corporate	(264)	(215)	
Restructuring charges	(10)	(22)	
Earnings before interest and taxes	940	896	5%
Interest, net	281	270	
Taxes on earnings	153	147	
Earnings from continuing operations	506	479	
Earnings (loss) from discontinued operations	1,036	(260)	
Net earnings	1,542	219	n/m
Net loss attributable to noncontrolling interests	—	—	
Net earnings attributable to Campbell Soup Company	<u>\$ 1,542</u>	<u>\$ 219</u>	n/m
Per share - assuming dilution			
Earnings from continuing operations attributable to Campbell Soup Company	\$ 1.66	\$ 1.59	
Earnings (loss) from discontinued operations	3.41	(.86)	
Net earnings attributable to Campbell Soup Company	<u>\$ 5.07</u>	<u>\$.73</u>	n/m

n/m - not meaningful

CAMPBELL SOUP COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)
(millions)

	April 26, 2020	April 28, 2019
Current assets	\$ 2,746	\$ 1,489
Current assets of discontinued operations	—	672
Plant assets, net	2,340	2,438
Intangible assets, net	7,343	7,464
Other assets	289	175
Noncurrent assets of discontinued operations	—	1,530
Total assets	<u>\$ 12,718</u>	<u>\$ 13,768</u>
Current liabilities	\$ 3,269	\$ 2,903
Current liabilities of discontinued operations	—	608
Long-term debt	5,191	7,500
Other liabilities	1,677	1,461
Noncurrent liabilities of discontinued operations	—	59
Total equity	<u>2,581</u>	<u>1,237</u>
Total liabilities and equity	<u>\$ 12,718</u>	<u>\$ 13,768</u>
Total debt*	<u>\$ 6,695</u>	<u>\$ 9,280</u>
Total cash and cash equivalents*	<u>\$ 1,242</u>	<u>\$ 206</u>

*Includes discontinued operations as of April 28, 2019.

On December 23, 2019, the company sold its Arnott's business and certain other international operations. On September 23, 2019, the company sold the Kelsen Group. On June 16, 2019, the company sold its Bolthouse Farms business. The assets and liabilities of these businesses are reported as assets and liabilities of discontinued operations as of April 28, 2019.

CAMPBELL SOUP COMPANY
CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)
(millions)

	Nine Months Ended	
	April 26, 2020	April 28, 2019
Cash flows from operating activities:		
Net earnings	\$ 1,542	\$ 219
Adjustments to reconcile net earnings to operating cash flow		
Impairment charges	—	360
Restructuring charges	10	22
Stock-based compensation	47	45
Pension and postretirement benefit income	(11)	(16)
Depreciation and amortization	241	349
Deferred income taxes	35	50
Net (gain) loss on sales of businesses	(975)	18
Loss on extinguishment of debt	75	—
Investment losses	49	—
Other	74	21
Changes in working capital, net of acquisition and divestitures		
Accounts receivable	(121)	(63)
Inventories	118	156
Prepaid assets	(4)	(19)
Accounts payable and accrued liabilities	92	60
Other	(47)	(54)
Net cash provided by operating activities	<u>1,125</u>	<u>1,148</u>
Cash flows from investing activities:		
Purchases of plant assets	(220)	(274)
Purchases of route businesses	(10)	(27)
Sales of route businesses	8	29
Business acquired, net of cash acquired	—	(18)
Sales of businesses, net of cash divested	2,537	54
Other	3	14
Net cash provided by (used in) investing activities	<u>2,318</u>	<u>(222)</u>
Cash flows from financing activities:		
Short-term borrowings	5,610	4,681
Short-term repayments	(6,405)	(4,995)
Long-term borrowings	1,000	—
Long-term repayments	(499)	(300)
Dividends paid	(320)	(318)
Treasury stock issuances	23	—
Payments related to tax withholding for stock-based compensation	(10)	(8)
Payments related to extinguishment of debt	(1,768)	—
Payments of debt issuance costs	(9)	(1)
Net cash used in financing activities	<u>(2,378)</u>	<u>(941)</u>
Effect of exchange rate changes on cash	(2)	(5)
Net change in cash and cash equivalents	<u>1,063</u>	<u>(20)</u>
Cash and cash equivalents — beginning of period	31	49
Cash balance of discontinued operations — beginning of period	148	177
Cash balance of discontinued operations — end of period	—	(161)
Cash and cash equivalents — end of period	<u>\$ 1,242</u>	<u>\$ 45</u>

Reconciliation of GAAP to Non-GAAP Financial Measures
Third Quarter Ended April 26, 2020

Campbell Soup Company uses certain non-GAAP financial measures as defined by the Securities and Exchange Commission in certain communications. These non-GAAP financial measures are measures of performance not defined by accounting principles generally accepted in the United States and should be considered in addition to, not in lieu of, GAAP reported measures. Management believes that also presenting certain non-GAAP financial measures provides additional information to facilitate comparison of the company's historical operating results and trends in its underlying operating results, and provides transparency on how the company evaluates its business. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the company's performance. Beginning in the third quarter of fiscal 2019, the results of the Campbell Fresh segment were reported as discontinued operations. Beginning in the fourth quarter of fiscal 2019, the results of the Kelsen Group, Arnott's and certain other international operations (Campbell International), which represented the former international biscuits and snacks operating segment, were reported as discontinued operations. On October 11, 2019, the company sold its European chips business. The results of the business through the date of sale are reflected in continuing operations within the Snacks segment.

Organic Net Sales

Organic net sales are net sales excluding the impact of currency, acquisitions, divestitures, and the additional week in fiscal 2020. Management believes that excluding these items, which are not part of the ongoing business, improves the comparability of year-to-year results. A reconciliation of net sales as reported to organic net sales follows.

Three Months Ended

	April 26, 2020			April 28, 2019			% Change	
	Net Sales, as Reported	Impact of Currency	Organic Net Sales	Net Sales, as Reported	Impact of Divestiture	Organic Net Sales	Net Sales, as Reported	Organic Net Sales
(millions)								
Meals & Beverages	\$ 1,210	\$ 3	\$ 1,213	\$ 1,006	\$ —	\$ 1,006	20%	21%
Snacks	1,028	(1)	1,027	947	(33)	914	9%	12%
Total Net Sales	\$ 2,238	\$ 2	\$ 2,240	\$ 1,953	\$ (33)	\$ 1,920	15%	17%

Nine Months Ended

	April 26, 2020			April 28, 2019			% Change	
	Net Sales, as Reported	Impact of Currency	Organic Net Sales	Net Sales, as Reported	Impact of Divestiture	Organic Net Sales	Net Sales, as Reported	Organic Net Sales
(millions)								
Meals & Beverages	\$ 3,628	\$ 4	\$ 3,632	\$ 3,457	\$ —	\$ 3,457	5%	5%
Snacks	2,955	—	2,955	2,869	(65)	2,804	3%	5%
Corporate	—	—	—	1	—	1	n/m	n/m
Total Net Sales	\$ 6,583	\$ 4	\$ 6,587	\$ 6,327	\$ (65)	\$ 6,262	4%	5%

n/m - not meaningful

Items Impacting Earnings

Management believes that financial information excluding certain items that are not considered to reflect the ongoing operating results, such as those listed below, improves the comparability of year-to-year results. Consequently, management believes that investors may be able to better understand its results excluding these items.

The following items impacted earnings:

Continuing Operations

- (1) The company has implemented several cost savings initiatives in recent years.

In the third quarter of fiscal 2020, the company recorded implementation costs and other related costs of \$10 million in Administrative expenses and \$4 million in Cost of products sold (aggregate impact of \$11 million after tax, or \$.04 per share) related to these initiatives. In the nine-month period of fiscal 2020, the company recorded Restructuring charges of \$10 million and implementation costs and other related costs of \$31 million in Administrative expenses, \$6 million in Cost of products sold, \$2 million in Marketing and selling expenses, and \$1 million in Research and development expenses (aggregate impact of \$38 million after tax, or \$.13 per share) related to these initiatives. In the third quarter of

fiscal 2019, the company recorded Restructuring charges of \$2 million and implementation costs and other related costs of \$12 million in Administrative expenses, \$4 million in Cost of products sold, \$2 million in Marketing and selling expenses, and \$1 million in Research and development expenses (aggregate impact of \$16 million after tax, or \$.05 per share) related to these initiatives. In the nine-month period of fiscal 2019, the company recorded Restructuring charges of \$22 million and implementation costs and other related costs of \$35 million in Administrative expenses, \$25 million in Cost of products sold, \$6 million in Marketing and selling expenses, and \$2 million in Research and development expenses (aggregate impact of \$68 million after tax, or \$.23 per share). For the year ended July 28, 2019, the company recorded Restructuring charges of \$31 million and implementation costs and other related costs of \$62 million in Administrative expenses, \$18 million in Cost of products sold, \$7 million in Marketing and selling expenses, and \$3 million in Research and development expenses (aggregate impact of \$92 million after tax, or \$.30 per share) related to these initiatives.

- (2) In the third quarter of fiscal 2020, the company recognized a pre-tax pension settlement charge in Other expenses / (income) of \$54 million (\$41 million after tax, or \$.13 per share). In the nine-month period of fiscal 2020, the company recognized a pre-tax pension settlement charge in Other expenses / (income) of \$43 million (\$33 million after tax, or \$.11 per share). In the third quarter of fiscal 2019, the company recognized a pre-tax pension settlement charge in Other expenses / (income) of \$28 million (\$22 million after tax, or \$.07 per share). The settlements resulted from the level of lump sum distributions from the plans' assets.
- (3) On April 26, 2020, the company entered into an agreement to sell its limited partnership interest in Acre Venture Partners, L.P. The transaction closed on May 8, 2020. In the third quarter of fiscal 2020, the company recognized a loss in Other expenses / (income) of \$45 million (\$35 million after tax, or \$.12 per share) as a result of the pending sale.
- (4) In the nine-month period of fiscal 2020, the company recorded a loss in Other expenses / (income) of \$64 million (\$41 million after tax, or \$.13 per share) on the sale of its European chips business.
- (5) In the nine-month period of fiscal 2020, the company recorded a loss in Interest expense of \$75 million (\$57 million after tax, or \$.19 per share) on the extinguishment of debt.
- (6) In the nine-month period of fiscal 2019, the company recorded a tax charge of \$2 million (\$.01 per share) related to a transition tax on unremitted foreign earnings under the enactment of the Tax Cuts and Jobs Act.
- (7) For the year ended July 28, 2019, the company performed an assessment on the assets within the European chips business and recorded a non-cash impairment charge of \$16 million (\$13 million after tax, or \$.04 per share) on intangible assets in Other expenses / (income).
- (8) For the year ended July 28, 2019, the company incurred losses of \$122 million in Other expenses / (income) (\$93 million after tax, or \$.31 per share) associated with mark-to-market adjustments for defined benefit pension and postretirement plans.

Discontinued Operations

- (1) In the third quarter of fiscal 2019, the company recorded a reversal of a \$1 million pre-tax and after-tax charge related to the cost savings initiatives. In the nine-month period of fiscal 2019, pre-tax and after-tax charges related to the cost savings initiatives were not material.
- (4) In the nine-month period of fiscal 2020, the company recognized net gains of \$1.04 billion (\$1.00 billion after tax, or \$3.29 per share) associated with the sale of Campbell International. In the third quarter of fiscal 2019, the company incurred pre-tax expenses of \$24 million associated with the sale process of the businesses in Campbell Fresh, including transaction costs. In addition, the company recorded tax expense of \$29 million as deferred tax assets on Bolthouse Farms were not realizable. The aggregate impact was \$47 million after tax, or \$.16 per share. The company also incurred costs of \$2 million (\$1 million after tax) associated with the planned divestiture of Campbell International. The total aggregate impact was \$48 million after tax, or \$.16 per share. In the nine-month of fiscal 2019, the company incurred pre-tax expenses of \$31 million associated with the sale process of the businesses in Campbell Fresh, including transaction costs, and recorded tax expense of \$29 million on the deferred tax assets that were not realizable. The aggregate impact was \$52 million after tax, or \$.17 per share. The company also incurred costs of \$7 million (\$5 million after tax, or \$.02 per share) associated with the planned divestiture of Campbell International. The total aggregate impact was \$57 million after tax, or \$.19 per share.

For the year ended July 28, 2019, the company incurred pre-tax expenses of \$32 million associated with the sale process of the businesses in Campbell Fresh, including transaction costs. In addition, the company recorded tax expense of \$29 million as deferred tax assets on Bolthouse Farms were not realizable. The aggregate impact was \$51

million after tax, or \$.17 per share. For the year ended July 28, 2019, the company also incurred costs of \$12 million (\$10 million after tax, or \$.03 per share) associated with the planned divestiture of Campbell International. The total aggregate impact was \$61 million after tax, or \$.20 per share.

- (7) In the first quarter of fiscal 2019, the company recorded a non-cash impairment charge of \$14 million (\$11 million after tax, or \$.04 per share) on its U.S. refrigerated soup plant assets.

In the second quarter of fiscal 2019, interim impairment assessments were performed on the intangible and tangible assets within Campbell Fresh, which included Garden Fresh Gourmet, Bolthouse Farms carrot and carrot ingredients, and Bolthouse Farms refrigerated beverages and salad dressings, as the company continued to pursue the divestiture of these businesses. The company revised its future outlook for earnings and cash flows for each of these businesses as the divestiture process progressed. The company recorded non-cash impairment charges of \$104 million on the tangible assets and \$73 million on the intangible assets of Bolthouse Farms carrot and carrot ingredients; \$96 million on the intangible assets and \$9 million on the tangible assets of Bolthouse Farms refrigerated beverages and salad dressings; and \$62 million on the intangible assets and \$2 million on the tangible assets of Garden Fresh Gourmet. The aggregate impact of the impairment charges was \$346 million (\$264 million after tax, or \$.87 per share).

In the nine-month period of fiscal 2019, the total non-cash impairment charges recorded were \$360 million (\$275 million after tax, or \$.91 per share).

In the fourth quarter of fiscal 2019, as part of the company's annual review of intangible assets, the company recognized an impairment charge of \$7 million on a trademark and \$10 million on goodwill in Kelsen due to a lower long-term outlook for sales and the pending sale of the business. The aggregate impact was \$17 million (\$12 million after tax, or \$.04 per share).

For the year ended July 28, 2019, the total non-cash impairment charges recorded were \$377 million (\$287 million after tax, or \$.95 per share).

- (8) For the year ended July 28, 2019, the company incurred losses of \$12 million (\$9 million after tax, or \$.03 per share) associated with mark-to-market adjustments for defined benefit pension plans.

The following tables reconcile financial information, presented in accordance with GAAP, to financial information excluding certain items:

(millions, except per share amounts)	Three Months Ended						Adjusted Percent Change
	April 26, 2020			April 28, 2019			
	As reported	Adjustments ^(a)	Adjusted	As reported	Adjustments ^(a)	Adjusted	
Gross margin	\$ 772	\$ 4	\$ 776	\$ 655	\$ 4	\$ 659	18%
Gross margin percentage	34.5 %		34.7 %	33.5 %		33.7 %	
Marketing and selling expenses	239	—	239	215	(2)	213	
Administrative expenses	154	(10)	144	150	(12)	138	
Research and development expenses	25	—	25	23	(1)	22	
Other expenses / (income)	81	(99)	(18)	20	(28)	(8)	
Restructuring charges	—	—	—	2	(2)	—	
Earnings before interest and taxes	\$ 273	\$ 113	\$ 386	\$ 245	\$ 49	\$ 294	31%
Interest, net	55	—	55	89	—	89	
Earnings before taxes	\$ 218	\$ 113	\$ 331	\$ 156	\$ 49	\$ 205	
Taxes	52	26	78	33	11	44	
Effective income tax rate	23.9 %		23.6 %	21.2 %		21.5 %	
Earnings from continuing operations	\$ 166	\$ 87	\$ 253	\$ 123	\$ 38	\$ 161	57%
Earnings (loss) from discontinued operations	2	—	2	(39)	47	8	(75)%
Net earnings attributable to Campbell Soup Company	\$ 168	\$ 87	\$ 255	\$ 84	\$ 85	\$ 169	51%
Diluted earnings per share - continuing operations attributable to Campbell Soup Company*	\$.55	\$.29	\$.83	\$.41	\$.13	\$.53	57%
Diluted earnings (loss) per share - discontinued operations	.01	—	.01	(.13)	.16	.03	(67)%
Diluted net earnings per share attributable to Campbell Soup Company*	\$.55	\$.29	\$.84	\$.28	\$.28	\$.56	50%

^(a)See following tables for additional information.

*The sum of individual per share amounts may not add due to rounding.

	Three Months Ended			
	April 26, 2020			
	Restructuring charges, implementation costs and other related costs (1)	Pension settlement (2)	Investment losses (3)	Adjustments
(millions, except per share amounts)				
Gross margin	\$ 4	\$ —	\$ —	\$ 4
Administrative expenses	(10)	—	—	(10)
Other expenses / (income)	—	(54)	(45)	(99)
Earnings before interest and taxes	\$ 14	\$ 54	\$ 45	\$ 113
Interest, net	—	—	—	—
Earnings before taxes	\$ 14	\$ 54	\$ 45	\$ 113
Taxes	3	13	10	26
Earnings from continuing operations	\$ 11	\$ 41	\$ 35	\$ 87
Earnings from discontinued operations	—	—	—	—
Net earnings attributable to Campbell Soup Company	\$ 11	\$ 41	\$ 35	\$ 87
Diluted earnings per share - continuing operations attributable to Campbell Soup Company	\$.04	\$.13	\$.12	\$.29
Diluted earnings per share - discontinued operations	—	—	—	—
Diluted net earnings per share attributable to Campbell Soup Company	\$.04	\$.13	\$.12	\$.29

	Three Months Ended			
	April 28, 2019			
	Restructuring charges, implementation costs and other related costs (1)	Pension settlement (2)	Divestitures (4)	Adjustments
(millions, except per share amounts)				
Gross margin	\$ 4	\$ —	\$ —	\$ 4
Marketing and selling expenses	(2)	—	—	(2)
Administrative expenses	(12)	—	—	(12)
Research and development expenses	(1)	—	—	(1)
Other expenses / (income)	—	(28)	—	(28)
Restructuring charges	(2)	—	—	(2)
Earnings before interest and taxes	\$ 21	\$ 28	\$ —	\$ 49
Interest, net	—	—	—	—
Earnings before taxes	\$ 21	\$ 28	\$ —	\$ 49
Taxes	5	6	—	11
Earnings from continuing operations	\$ 16	\$ 22	\$ —	\$ 38
Loss from discontinued operations	(1)	—	48	47
Net earnings attributable to Campbell Soup Company	\$ 15	\$ 22	\$ 48	\$ 85
Diluted earnings per share - continuing operations attributable to Campbell Soup Company*	\$.05	\$.07	\$ —	\$.13
Diluted loss per share - discontinued operations	—	—	.16	.16
Diluted net earnings per share attributable to Campbell Soup Company*	\$.05	\$.07	\$.16	\$.28

*The sum of individual per share amounts may not add due to rounding.

(millions, except per share amounts)	Nine Months Ended						Adjusted Percent Change
	April 26, 2020			April 28, 2019			
	As reported	Adjustments ^(a)	Adjusted	As reported	Adjustments ^(a)	Adjusted	
Gross margin	\$ 2,252	\$ 6	\$ 2,258	\$ 2,087	\$ 25	\$ 2,112	7%
Gross margin percentage	34.2 %		34.3 %	33.0 %		33.4 %	
Marketing and selling expenses	682	(2)	680	647	(6)	641	
Administrative expenses	436	(31)	405	444	(35)	409	
Research and development expenses	69	(1)	68	66	(2)	64	
Other expenses / (income)	115	(152)	(37)	12	(28)	(16)	
Restructuring charges	10	(10)	—	22	(22)	—	
Earnings before interest and taxes	\$ 940	\$ 202	\$ 1,142	\$ 896	\$ 118	\$ 1,014	13%
Interest, net	281	(75)	206	270	—	270	
Earnings before taxes	\$ 659	\$ 277	\$ 936	\$ 626	\$ 118	\$ 744	
Taxes	153	73	226	147	26	173	
Effective income tax rate	23.2 %		24.1 %	23.5 %		23.3 %	
Earnings from continuing operations	\$ 506	\$ 204	\$ 710	\$ 479	\$ 92	\$ 571	24%
Earnings (loss) from discontinued operations	1,036	(1,000)	36	(260)	332	72	(50)%
Net earnings attributable to Campbell Soup Company	\$ 1,542	\$ (796)	\$ 746	\$ 219	\$ 424	\$ 643	16%
Diluted earnings per share - continuing operations attributable to Campbell Soup Company*	\$ 1.66	\$.67	\$ 2.34	\$ 1.59	\$.30	\$ 1.89	24%
Diluted earnings (loss) per share - discontinued operations	3.41	(3.29)	.12	(.86)	1.10	.24	(50)%
Diluted net earnings per share attributable to Campbell Soup Company*	\$ 5.07	\$ (2.62)	\$ 2.45	\$.73	\$ 1.40	\$ 2.13	15%

^(a)See following tables for additional information.

*The sum of individual per share amounts may not add due to rounding.

Nine Months Ended

April 26, 2020

(millions, except per share amounts)	Restructuring charges, implementation costs and other related costs (1)	Pension settlement (2)	Investment losses (3)	Divestitures (4)	Loss on extinguishment of debt (5)	Adjustments
Gross margin	\$ 6	\$ —	\$ —	\$ —	\$ —	\$ 6
Marketing and selling expenses	(2)	—	—	—	—	(2)
Administrative expenses	(31)	—	—	—	—	(31)
Research and development expenses	(1)	—	—	—	—	(1)
Other expenses / (income)	—	(43)	(45)	(64)	—	(152)
Restructuring charges	(10)	—	—	—	—	(10)
Earnings before interest and taxes	<u>\$ 50</u>	<u>\$ 43</u>	<u>\$ 45</u>	<u>\$ 64</u>	<u>\$ —</u>	<u>\$ 202</u>
Interest, net	—	—	—	—	(75)	(75)
Earnings before taxes	<u>\$ 50</u>	<u>\$ 43</u>	<u>\$ 45</u>	<u>\$ 64</u>	<u>\$ 75</u>	<u>\$ 277</u>
Taxes	12	10	10	23	18	73
Earnings from continuing operations	<u>\$ 38</u>	<u>\$ 33</u>	<u>\$ 35</u>	<u>\$ 41</u>	<u>\$ 57</u>	<u>\$ 204</u>
Earnings from discontinued operations	—	—	—	(1,000)	—	(1,000)
Net earnings attributable to Campbell Soup Company	<u>\$ 38</u>	<u>\$ 33</u>	<u>\$ 35</u>	<u>\$ (959)</u>	<u>\$ 57</u>	<u>\$ (796)</u>
Diluted earnings per share - continuing operations attributable to Campbell Soup Company*	\$.13	\$.11	\$.12	\$.13	\$.19	\$.67
Diluted earnings per share - discontinued operations	—	—	—	(3.29)	—	(3.29)
Diluted net earnings per share attributable to Campbell Soup Company*	<u>\$.13</u>	<u>\$.11</u>	<u>\$.12</u>	<u>\$ (3.15)</u>	<u>\$.19</u>	<u>\$ (2.62)</u>

*The sum of individual per share amounts may not add due to rounding.

Nine Months Ended

April 28, 2019

(millions, except per share amounts)	Restructuring charges, implementation costs and other related costs (1)	Pension settlement (2)	Divestitures (4)	Tax reform (6)	Impairment charges (7)	Adjustments
Gross margin	\$ 25	\$ —	\$ —	\$ —	\$ —	\$ 25
Marketing and selling expenses	(6)	—	—	—	—	(6)
Administrative expenses	(35)	—	—	—	—	(35)
Research and development expenses	(2)	—	—	—	—	(2)
Other expenses / (income)	—	(28)	—	—	—	(28)
Restructuring charges	(22)	—	—	—	—	(22)
Earnings before interest and taxes	<u>\$ 90</u>	<u>\$ 28</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 118</u>
Interest, net	—	—	—	—	—	—
Earnings before taxes	<u>\$ 90</u>	<u>\$ 28</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 118</u>
Taxes	22	6	—	(2)	—	26
Earnings from continuing operations	<u>\$ 68</u>	<u>\$ 22</u>	<u>\$ —</u>	<u>\$ 2</u>	<u>\$ —</u>	<u>\$ 92</u>
Loss from discontinued operations	—	—	57	—	275	332
Net earnings attributable to Campbell Soup Company	<u>\$ 68</u>	<u>\$ 22</u>	<u>\$ 57</u>	<u>\$ 2</u>	<u>\$ 275</u>	<u>\$ 424</u>
Diluted earnings per share - continuing operations attributable to Campbell Soup Company*	\$.23	\$.07	\$ —	\$.01	\$ —	\$.30
Diluted loss per share - discontinued operations	—	—	.19	—	.91	1.10
Diluted net earnings per share attributable to Campbell Soup Company*	<u>\$.23</u>	<u>\$.07</u>	<u>\$.19</u>	<u>\$.01</u>	<u>\$.91</u>	<u>\$ 1.40</u>

*The sum of individual per share amounts may not add due to rounding.

	Year Ended July 28, 2019
(millions, except per share amounts)	
Gross margin, as reported	\$ 2,693
Add: Restructuring charges, implementation costs and other related costs (1)	18
Adjusted Gross margin	\$ 2,711
Adjusted Gross margin percentage	33.4 %
Earnings before interest and taxes, as reported	\$ 979
Add: Restructuring charges, implementation costs and other related costs (1)	121
Add: Pension settlement (2)	28
Add: Impairment charges (7)	16
Add: Pension and postretirement benefit mark-to-market adjustments (8)	122
Adjusted Earnings before interest and taxes	\$ 1,266
Interest, net, as reported	\$ 354
Adjusted Earnings before taxes	\$ 912
Taxes on earnings, as reported	\$ 151
Add: Tax benefit from restructuring charges, implementation costs and other related costs (1)	29
Add: Tax benefit from pension settlement (2)	6
Deduct: Tax expense from tax reform (6)	(2)
Add: Tax benefit from impairment charges (7)	3
Add: Tax benefit from pension and postretirement benefit mark-to-market adjustments (8)	29
Adjusted Taxes on earnings	\$ 216
Adjusted effective income tax rate	23.7 %
Earnings from continuing operations, as reported	\$ 474
Add: Net adjustment from restructuring charges, implementation costs and other related costs (1)	92
Add: Net adjustment from pension settlement (2)	22
Add: Net adjustment from tax reform (6)	2
Add: Net adjustment from impairment charges (7)	13
Add: Net adjustment from total pension and postretirement benefit mark-to-market adjustments (8)	93
Adjusted Earnings from continuing operations	\$ 696
Loss from discontinued operations, as reported	\$ (263)
Add: Net adjustment from divestitures (4)	61
Add: Net adjustment from impairment charges (7)	287
Add: Net adjustment from total pension benefit mark-to-market adjustments (8)	9
Adjusted Earnings from discontinued operations	\$ 94
Adjusted Net earnings attributable to Campbell Soup Company	\$ 790
Diluted earnings per share - continuing operations attributable to Campbell Soup Company, as reported	\$ 1.57
Add: Net adjustment from restructuring charges, implementation costs and other related costs (1)	.30
Add: Net adjustment from pension settlement (2)	.07
Add: Net adjustment from tax reform (6)	.01
Add: Net adjustment from impairment charges (7)	.04
Add: Net adjustment from total pension and postretirement benefit mark-to-market adjustments (8)	.31
Adjusted Diluted earnings per share - continuing operations attributable to Campbell Soup Company	\$ 2.30
Diluted loss per share - discontinued operations, as reported	\$ (.87)
Add: Net adjustment from divestitures (4)	.20
Add: Net adjustment from impairment charges (7)	.95
Add: Net adjustment from total pension benefit mark-to-market adjustments (8)	.03
Adjusted Diluted earnings per share - discontinued operations	\$.31

(millions, except per share amounts)

	Year Ended July 28, 2019
Diluted net earnings per share attributable to Campbell Soup Company, as reported	\$.70
Add: Net adjustment from restructuring charges, implementation costs and other related costs (1)	.30
Add: Net adjustment from pension settlement (2)	.07
Add: Net adjustment from divestitures (4)	.20
Add: Net adjustment from tax reform (6)	.01
Add: Net adjustment from impairment charges (7)	.99
Add: Net adjustment from total pension and postretirement benefit mark-to-market adjustments (8)	.34
Adjusted Diluted net earnings per share attributable to Campbell Soup Company*	\$ 2.62

*The sum of individual per share amounts may not add due to rounding.