

CAMPBELL SOUP COMPANY
CONSOLIDATED STATEMENTS OF EARNINGS
(millions, except per share amounts)

	THREE MONTHS ENDED	
	August 2, 2015	August 3, 2014
Net sales	\$ 1,693	\$ 1,852
Costs and expenses		
Cost of products sold	1,081	1,221
Marketing and selling expenses	176	189
Administrative expenses	177	149
Research and development expenses	28	33
Other expenses	10	6
Restructuring charges	93	20
Total costs and expenses	<u>1,565</u>	<u>1,618</u>
Earnings before interest and taxes	128	234
Interest, net	27	30
Earnings before taxes	101	204
Taxes on earnings	33	69
Earnings from continuing operations	68	135
Earnings from discontinued operations	—	—
Net earnings	68	135
Net loss attributable to noncontrolling interests	—	2
Net earnings attributable to Campbell Soup Company	<u>\$ 68</u>	<u>\$ 137</u>
Per share - basic		
Earnings from continuing operations attributable to Campbell Soup Company	\$.22	\$.44
Earnings from discontinued operations	—	—
Net earnings attributable to Campbell Soup Company	<u>\$.22</u>	<u>\$.44</u>
Dividends	<u>\$.312</u>	<u>\$.312</u>
Weighted average shares outstanding - basic	<u>310</u>	<u>314</u>
Per share - assuming dilution		
Earnings from continuing operations attributable to Campbell Soup Company	\$.22	\$.43
Earnings from discontinued operations	—	—
Net earnings attributable to Campbell Soup Company	<u>\$.22</u>	<u>\$.43</u>
Weighted average shares outstanding - assuming dilution	<u>312</u>	<u>316</u>

In fiscal 2015, the company incurred charges associated with its initiatives to implement a new enterprise design that better aligns with its strategy, to reduce costs and to streamline its organizational structure. The company recorded pre-tax restructuring charges of \$93 related to these initiatives. The company also incurred pre-tax charges of \$13 recorded in Administrative expenses related to the implementation of the new organizational structure and cost reduction initiatives. The aggregate after-tax impact of restructuring charges and implementation costs was \$67, or \$.21 per share, on earnings from continuing operations.

In the fourth quarter of fiscal 2014, the company implemented initiatives to improve supply chain efficiency in Australia and reduce overhead across the organization. The company recorded pre-tax restructuring charges of \$20 (\$14 after tax, or \$.04 per share, in earnings from continuing operations) related to the initiatives.

In fiscal 2013, the company implemented initiatives to improve its U.S. supply chain cost structure and increase asset utilization across its U.S. thermal plant network; expand access to manufacturing and distribution capabilities in Mexico; improve its Pepperidge Farm bakery supply chain cost structure; and reduce overhead in North America. In the fourth quarter

of fiscal 2014, the company recorded restructuring-related costs of \$1 in Cost of products sold (\$1 after tax in earnings from continuing operations).

In the fourth quarter of fiscal 2014, the company recognized a pre-tax pension settlement charge in Cost of products sold of \$4 (\$3 after tax, or \$.01 per share, in earnings from continuing operations) associated with a U.S. pension plan. The settlement resulted from the level of lump sum distributions from the plan's assets in 2014, primarily due to the closure of the facility in Sacramento, California.

The period ended August 2, 2015 had 13 weeks. The period ended August 3, 2014 had 14 weeks. The estimated impact of the additional week in fiscal 2014 was \$129 on net sales, \$37 on earnings before interest and taxes, \$2 on interest, net, and \$25 (\$.08 per share) on earnings from continuing operations attributable to Campbell Soup Company.

CAMPBELL SOUP COMPANY
CONSOLIDATED STATEMENTS OF EARNINGS
(millions, except per share amounts)

	TWELVE MONTHS ENDED	
	August 2, 2015	August 3, 2014
Net sales	\$ 8,082	\$ 8,268
Costs and expenses		
Cost of products sold	5,277	5,370
Marketing and selling expenses	878	935
Administrative expenses	593	573
Research and development expenses	113	121
Other expenses	24	22
Restructuring charges	102	55
Total costs and expenses	6,987	7,076
Earnings before interest and taxes	1,095	1,192
Interest, net	105	119
Earnings before taxes	990	1,073
Taxes on earnings	299	347
Earnings from continuing operations	691	726
Earnings from discontinued operations	—	81
Net earnings	691	807
Net loss attributable to noncontrolling interests	—	11
Net earnings attributable to Campbell Soup Company	\$ 691	\$ 818
Per share - basic		
Earnings from continuing operations attributable to Campbell Soup Company	\$ 2.21	\$ 2.35
Earnings from discontinued operations	—	.26
Net earnings attributable to Campbell Soup Company	\$ 2.21	\$ 2.61
Dividends	\$ 1.248	\$ 1.248
Weighted average shares outstanding - basic	312	314
Per share - assuming dilution		
Earnings from continuing operations attributable to Campbell Soup Company	\$ 2.21	\$ 2.33
Earnings from discontinued operations	—	.26
Net earnings attributable to Campbell Soup Company	\$ 2.21	\$ 2.59
Weighted average shares outstanding - assuming dilution	313	316

In fiscal 2015, the company incurred charges associated with its initiatives to implement a new enterprise design that better aligns with its strategy, to reduce costs and to streamline its organizational structure. The company recorded pre-tax restructuring charges of \$102 related to these initiatives. The company also incurred pre-tax charges of \$22 recorded in Administrative expenses related to the implementation of the new organizational structure and cost reduction initiatives. The aggregate after-tax impact of restructuring charges and implementation costs was \$78, or \$.25 per share, on earnings from continuing operations.

In fiscal 2014, the company implemented initiatives to streamline its salaried workforce in North America and its workforce in the Asia Pacific region; restructure manufacturing and streamline operations for its soup and broth business in China; improve supply chain efficiency in Australia; and reduce overhead across the organization. In fiscal 2014, the company recorded pre-tax restructuring charges of \$54 (\$33 after tax, or \$.10 per share, in earnings from continuing operations attributable to Campbell Soup Company) related to the initiatives.

In fiscal 2013, the company implemented initiatives to improve its U.S. supply chain cost structure and increase asset utilization across its U.S. thermal plant network; expand access to manufacturing and distribution capabilities in Mexico; improve its Pepperidge Farm bakery supply chain cost structure; and reduce overhead in North America. In fiscal 2014, the company recorded pre-tax restructuring charges of \$1 and restructuring-related costs of \$3 in Cost of products sold (aggregate impact of \$3 after tax, or \$.01 per share, on earnings from continuing operations) related to the initiatives.

In fiscal 2014, the company recognized pre-tax pension settlement charges in Cost of products sold of \$22 (\$14 after tax, or \$.04 per share, in earnings from continuing operations) associated with a U.S. pension plan. The settlements resulted from the level of lump sum distributions from the plan's assets in 2014, primarily due to the closure of the facility in Sacramento, California.

On October 28, 2013, the company completed the sale of its simple meals business in Europe. The results of the business were reported as discontinued operations. In fiscal 2014, the company recorded a loss of \$9 (\$6 after tax, or \$.02 per share) on foreign exchange forward contracts used to hedge the proceeds from the sale of the European simple meals business. The loss was included in Other expenses in earnings from continuing operations. In addition, the company recorded tax expense of \$7 (\$.02 per share) in earnings from continuing operations associated with the sale of the business. In fiscal 2014, the company recognized an after-tax gain of \$72 (\$.23 per share) in earnings from discontinued operations.

Fiscal 2015 had 52 weeks. Fiscal 2014 had 53 weeks. The estimated impact of the additional week in fiscal 2014 was \$129 on net sales, \$37 on earnings before interest and taxes, \$2 on interest, net, and \$25 (\$.08 per share) on earnings from continuing operations attributable to Campbell Soup Company.

CAMPBELL SOUP COMPANY
CONSOLIDATED SUPPLEMENTAL SCHEDULE OF SALES AND EARNINGS
(millions, except per share amounts)

	THREE MONTHS ENDED		Percent Change
	<u>August 2, 2015</u>	<u>August 3, 2014</u>	
Sales			
Contributions:			
U.S. Simple Meals	\$ 505	\$ 518	(3)%
Global Baking and Snacking	553	628	(12)%
International Simple Meals and Beverages	142	188	(24)%
U.S. Beverages	165	184	(10)%
Bolthouse and Foodservice	328	334	(2)%
Total sales	<u>\$ 1,693</u>	<u>\$ 1,852</u>	(9)%
Earnings			
Contributions:			
U.S. Simple Meals	\$ 118	\$ 114	4%
Global Baking and Snacking	73	98	(26)%
International Simple Meals and Beverages	11	21	(48)%
U.S. Beverages	33	43	(23)%
Bolthouse and Foodservice	28	29	(3)%
Total operating earnings	<u>263</u>	<u>305</u>	(14)%
Unallocated corporate expenses	42	51	
Restructuring charges	93	20	
Earnings before interest and taxes	<u>128</u>	<u>234</u>	(45)%
Interest, net	27	30	
Taxes on earnings	33	69	
Earnings from continuing operations	<u>68</u>	<u>135</u>	
Earnings from discontinued operations	—	—	
Net earnings	<u>68</u>	<u>135</u>	(50)%
Net loss attributable to noncontrolling interests	—	2	
Net earnings attributable to Campbell Soup Company	<u>\$ 68</u>	<u>\$ 137</u>	(50)%
Per share - assuming dilution			
Earnings from continuing operations attributable to Campbell Soup Company	\$.22	\$.43	
Earnings from discontinued operations	—	—	
Net earnings attributable to Campbell Soup Company	<u>\$.22</u>	<u>\$.43</u>	(49)%

In fiscal 2015, the company incurred charges associated with its initiatives to implement a new enterprise design that better aligns with its strategy, to reduce costs and to streamline its organizational structure. The company recorded pre-tax restructuring charges of \$93 related to these initiatives. The company also incurred pre-tax charges of \$13 recorded in Unallocated corporate expenses related to the implementation of the new organizational structure and cost reduction initiatives. The aggregate after-tax impact of restructuring charges and implementation costs was \$67, or \$.21 per share, on earnings from continuing operations.

In the fourth quarter of fiscal 2014, the company implemented initiatives to improve supply chain efficiency in Australia and reduce overhead across the organization. The company recorded pre-tax restructuring charges of \$20 (\$14 after tax, or \$.04 per share, in earnings from continuing operations) related to the initiatives.

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of fiscal 2014, the company recorded restructuring-related costs of \$1 in Unallocated corporate expenses (\$1 after tax in earnings from continuing operations).

In the fourth quarter of fiscal 2014, the company recognized a pre-tax pension settlement charge in Unallocated corporate expenses of \$4 (\$3 after tax, or \$.01 per share, in earnings from continuing operations) associated with a U.S. pension plan. The settlement resulted from the level of lump sum distributions from the plan's assets in 2014, primarily due to the closure of the facility in Sacramento, California.

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CONSOLIDATED SUPPLEMENTAL SCHEDULE OF SALES AND EARNINGS
(millions, except per share amounts)

	TWELVE MONTHS ENDED		Percent Change
	August 2, 2015	August 3, 2014	
Sales			
Contributions:			
U.S. Simple Meals	\$ 2,930	\$ 2,944	—%
Global Baking and Snacking	2,375	2,440	(3)%
International Simple Meals and Beverages	700	780	(10)%
U.S. Beverages	689	723	(5)%
Bolthouse and Foodservice	1,388	1,381	1%
Total sales	<u>\$ 8,082</u>	<u>\$ 8,268</u>	(2)%
Earnings			
Contributions:			
U.S. Simple Meals	\$ 677	\$ 714	(5)%
Global Baking and Snacking	350	332	5%
International Simple Meals and Beverages	80	106	(25)%
U.S. Beverages	113	127	(11)%
Bolthouse and Foodservice	107	117	(9)%
Total operating earnings	<u>1,327</u>	<u>1,396</u>	(5)%
Unallocated corporate expenses	130	149	
Restructuring charges	102	55	
Earnings before interest and taxes	<u>1,095</u>	<u>1,192</u>	(8)%
Interest, net	105	119	
Taxes on earnings	299	347	
Earnings from continuing operations	<u>691</u>	<u>726</u>	
Earnings from discontinued operations	—	81	
Net earnings	<u>691</u>	<u>807</u>	(14)%
Net loss attributable to noncontrolling interests	—	11	
Net earnings attributable to Campbell Soup Company	<u>\$ 691</u>	<u>\$ 818</u>	(16)%
Per share - assuming dilution			
Earnings from continuing operations attributable to Campbell Soup Company	\$ 2.21	\$ 2.33	
Earnings from discontinued operations	—	.26	
Net earnings attributable to Campbell Soup Company	<u>\$ 2.21</u>	<u>\$ 2.59</u>	(15)%

In fiscal 2015, the company incurred charges associated with its initiatives to implement a new enterprise design that better aligns with its strategy, to reduce costs and to streamline its organizational structure. The company recorded pre-tax restructuring charges of \$102 related to these initiatives. The company also incurred pre-tax charges of \$22 recorded in Unallocated corporate expenses related to the implementation of the new organizational structure and cost reduction initiatives. The aggregate after-tax impact of restructuring charges and implementation costs was \$78, or \$.25 per share, on earnings from continuing operations.

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CAMPBELL SOUP COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS
(millions)

	August 2, 2015	August 3, 2014
Current assets	\$ 2,092	\$ 2,100
Plant assets, net	2,347	2,318
Intangible assets, net	3,549	3,608
Other assets	101	87
Total assets	\$ 8,089	\$ 8,113
Current liabilities	\$ 2,806	\$ 2,989
Long-term debt	2,552	2,244
Other liabilities	1,355	1,277
Total equity	1,376	1,603
Total liabilities and equity	\$ 8,089	\$ 8,113
Total debt	\$ 4,095	\$ 4,015
Cash and cash equivalents	\$ 253	\$ 232

CAMPBELL SOUP COMPANY
CONSOLIDATED STATEMENTS OF CASH FLOWS
(millions)

	TWELVE MONTHS ENDED	
	August 2, 2015	August 3, 2014
Cash flows from operating activities:		
Net earnings	\$ 691	\$ 807
Adjustments to reconcile net earnings to operating cash flow		
Restructuring charges	102	55
Stock-based compensation	57	57
Depreciation and amortization	303	305
Deferred income taxes	(33)	11
Gain on sale of business	—	(141)
Other, net	94	118
Changes in working capital		
Accounts receivable	12	(38)
Inventories	(14)	(56)
Prepaid assets	10	(22)
Accounts payable and accrued liabilities	6	(93)
Pension fund contributions	(5)	(47)
Receipts from (payments of) hedging activities	11	(4)
Other	(52)	(53)
Net cash provided by operating activities	1,182	899
Cash flows from investing activities:		
Purchases of plant assets	(380)	(347)
Sales of plant assets	15	22
Businesses acquired, net of cash acquired	(232)	(329)
Sale of business, net of cash divested	—	520
Other, net	(6)	—
Net cash used in investing activities	(603)	(134)
Cash flows from financing activities:		
Net short-term borrowings	100	208
Long-term borrowings (repayments)	300	(2)
Repayments of notes payable	(309)	(700)
Dividends paid	(394)	(391)
Treasury stock purchases	(244)	(76)
Treasury stock issuances	9	18
Excess tax benefits on stock-based compensation	6	13
Contributions from noncontrolling interest	9	5
Other, net	(3)	—
Net cash used in financing activities	(526)	(925)
Effect of exchange rate changes on cash	(32)	(9)
Net change in cash and cash equivalents	21	(169)
Cash and cash equivalents continuing operations — beginning of period	232	333
Cash and cash equivalents discontinued operations — beginning of period	—	68
Cash and cash equivalents discontinued operations — end of period	—	—
Cash and cash equivalents continuing operations — end of period	\$ 253	\$ 232